



Welcome



Integrity - Service - Excellence

BES Industry Exchange Forum #1
15 February 2012



Business and Enterprise Systems (BES) Divisions (Current)

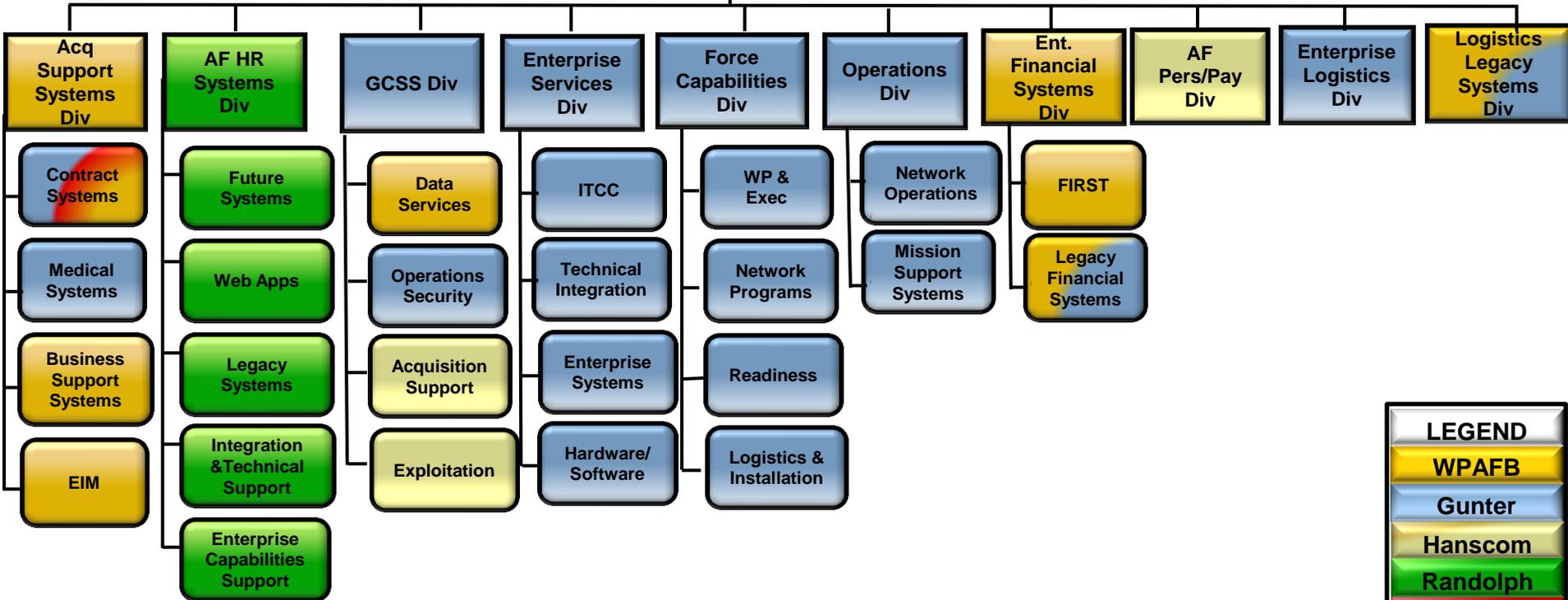



Business & Enterprise Systems (BES)
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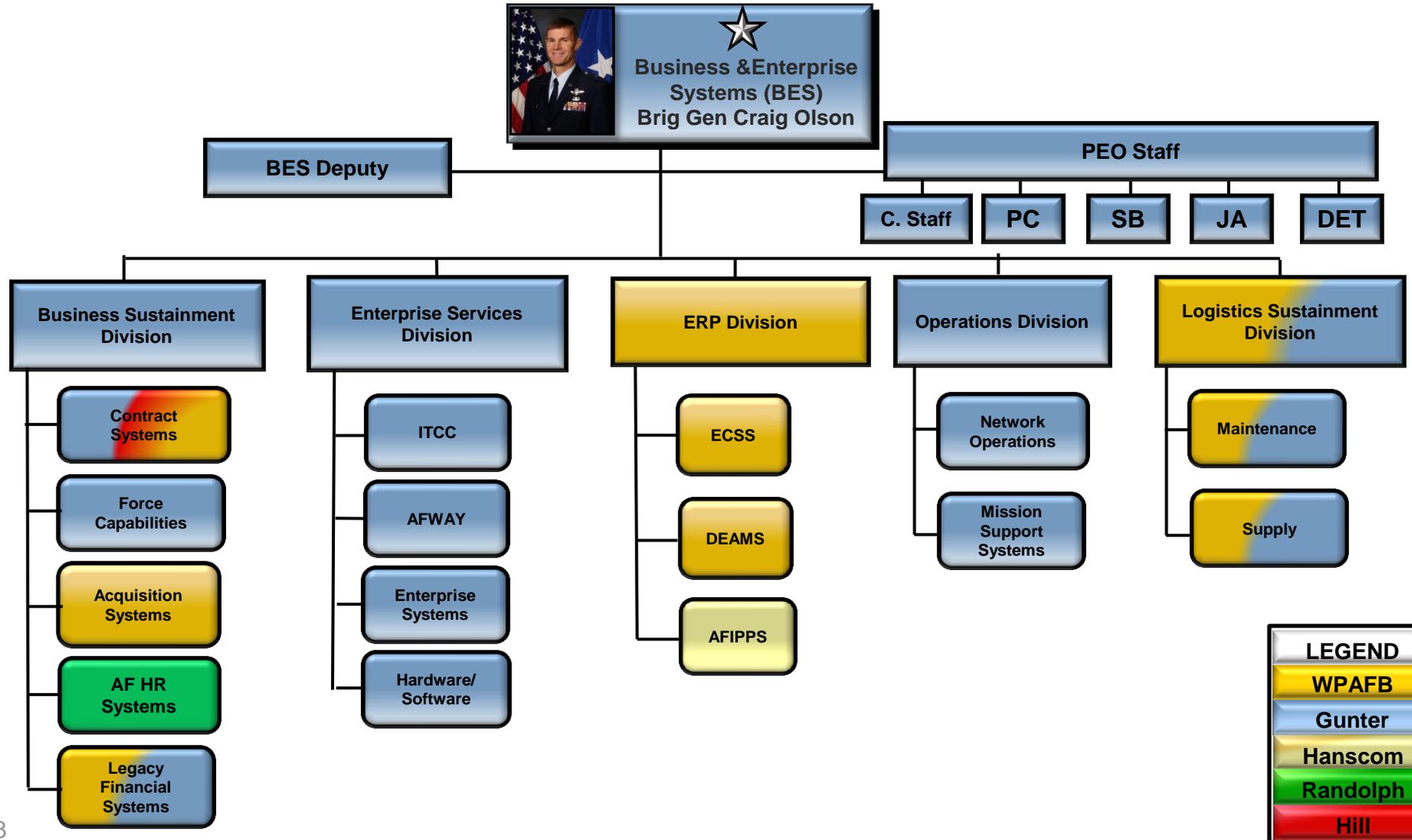


LEGEND

- WPAFB
- Gunter
- Hanscom
- Randolph
- Hill



Business and Enterprise Systems (BES) Divisions (Proposed)





Force Reduction Impact to BES



- **Cuts in authorizations**
 - **Round 1**
 - **19 positions cut**
 - » **9 positions at Gunter**
 - » **3 positions at Wright Patterson**
 - » **7 positions at Randolph**
 - **Round 2**
 - **79 positions cut**
 - » **20 positions at Gunter**
 - » **44 positions at Wright Patterson**
 - » **15 positions at Randolph**
- **Total reductions for BES: 98 positions**

***BES Demographics – 5 GSUs
~1800 Civilian/Military***



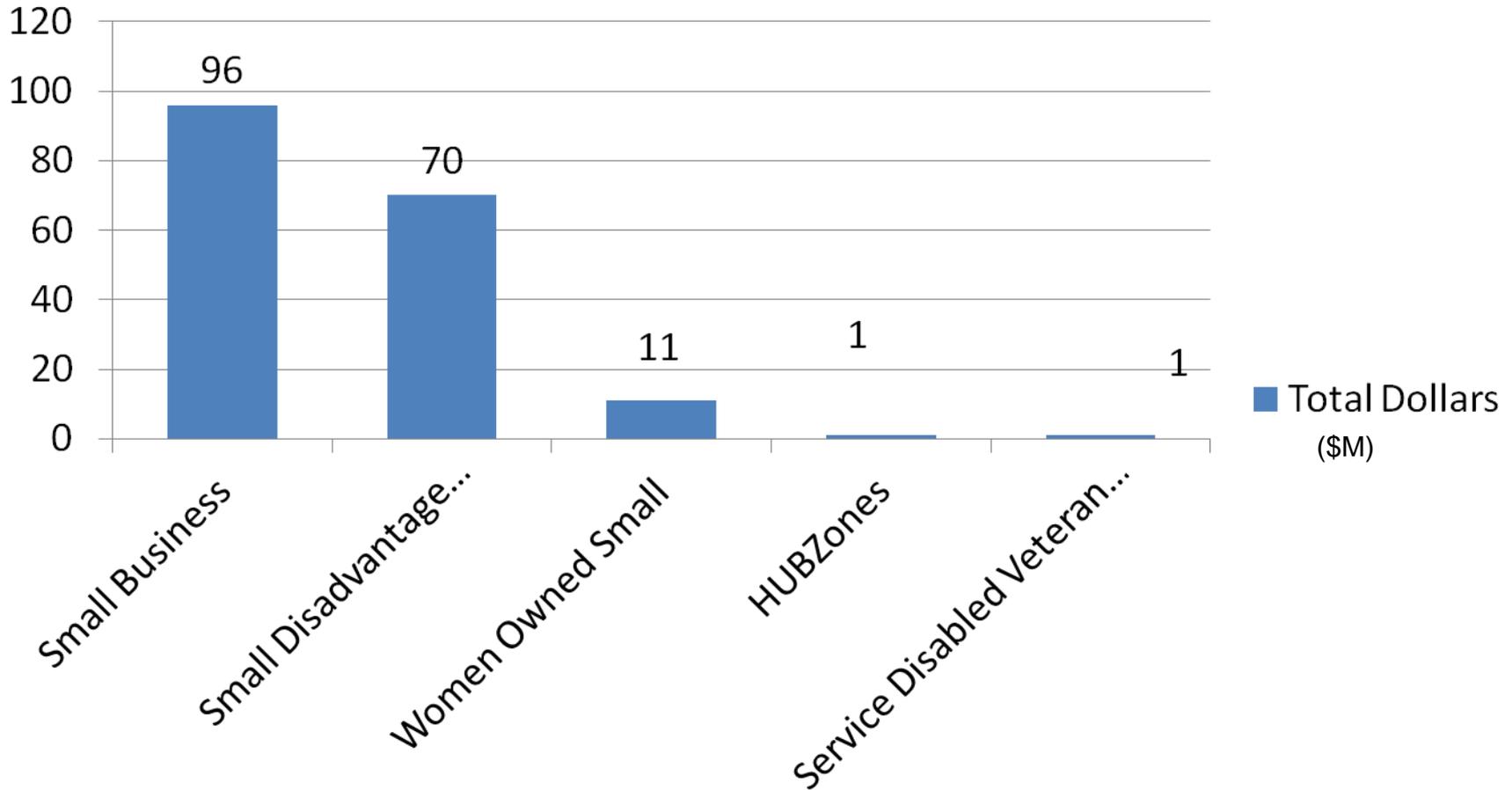
AFPEO BES ACAT Programs



Name/Acronym	ACAT Lvl	Location
Expeditionary Combat Support Systems (pre-MAIS) ECSS	ACAT IAM	WPAFB
Defense Enterprise Accounting & Management System (DEAMS)	ACAT IAM	WPAFB
Air Force Integrated Personnel & Pay System (AF-IPPS)	ACAT IAM	Hanscom
Deliberate & Crisis Action Planning & Execution (DCAPES)	ACAT III	Gunter
Electronic Forms (eFORMS)	ACAT III	Randolph
AF Equal Opportunity Network (AFEON)	ACAT III	Randolph
AF/A1 Service Oriented Architecture (SOA) Services	ACAT III	Randolph
Electronic Board Operations Support System (eBOSS)	ACAT III	Randolph
System Metric and Reporting Tool (SMART)	ACAT III	Hanscom
Scientific & Technical Enterprise System (STES)	ACAT III	WPAFB
Contingency Acquisition Support Model (cASM)	ACAT III	WPAFB
Predictive Readiness Indicator Measures (PRISM)	ACAT III	WPAFB



Small Business Dollars Obligated





Current Challenges & Initiatives

(Industry Day #1 Revisited)



- **Declining Budget**
 - Cost is critical driver (LPTA Approach)
 - Emphasis on competition
- **Budget Approval Process (CRA)**
 - ID requirements early
 - Plan for incremental funding
- **Government Hiring Freeze**
 - Maximize existing resources
 - Combine requirements -- contracts covering multi programs
- **Reorganization(s)**
 - AFMC, **LCMC**, **ESC**, **EIS**, **ELS**, **BES**, **C3I&N**



Way Forward



- **BES annual spend (ref FY2011)**
 - O&M \$384M
 - Procurement \$142M
 - RDT&E \$568M
- **AF Targeting +\$1B in IT cuts; Functional CIOs determining where**
 - Recognition that funding will be reduced across FYDP to address IT efficiency cuts
 - Potential for additional workforce reduction in FY13
 - Status Quo no longer viable
- **Investment to resolve FIAR (Financial Improvement and Readiness) compounds cuts**
- **Actions underway to adapt Business IT support process (exclude ERPs)**
 - Reduce number of system peculiar support contracts
 - Consolidate numerous SME contracts to a few
 - Award IDIQ modernization/sustainment contracts that cover “buckets” of systems
- **Establish system sustainment environments within Gunter IT complex**
 - Promotes competition – contractor unique capabilities no longer affordable
- **Leverage successes demonstrated by several pilot consolidation efforts**
- **Moving out on 3-Yr Phased approach, beginning 4QTR FY2012**



ERP Focus



- **Combine Business IT ERPs into one Division (WPAFB)**
- **Focus on ERP end-to-end processes – procure-to-pay, acquire-to-retire, budget-to-report, ... (there are 13 e2e's altogether)**
 - **E2E teams have the potential to lash up business process capabilities across all three ERPs for more coordinated capability development**
- **True enterprise licensing for total ERP user base (vice working ECCS (logistics) licensing separately from DEAMs & IPPS for example)**
- **Common tools suite for ERP development**
- **Uniform following and adoption of OUM (Oracle Unified Methodology) practices (across the ERPs)**
- **Synchronized fielding and release schedules**
- **Integrated Acquisition & Contract strategies for activities such as: the developers and “configurers” we will need to during development; licensing; fielding teams;**



Consolidation Successes



- **Maintenance Systems**
 - **Depot Maintenance and Tech Data Systems**
 - **Single Development contract and single SME contract in source selection**
 - **IMDS/CAS (6 systems)**
 - **Single development and SME contract (MOSS II)**
- **Supply**
 - **1 SME contract for PRPS/Requirements systems (6 systems)**
 - **1 development contract for RMS/LMDB**
 - **1 SME contract for SCS/AFEMS**
- **Transportation**
 - **1 SME contract for OLVMS/CMOS**
- **HGG**
 - **Single PASS task order for all HGG A&AS support**



Potential Consolidation Targets



- **Disparate systems/contracts drive up service cost**
 - Stove-piped sourcing strategy
 - Sub-optimization of resources (external/internal Ktrs)
- **Consolidation Targets**
 - **SAF/AFFSO**
 - Commander's Resource Information System (CRIS)
 - Job Order Cost Accounting System II (JOCAS II)
 - Automated Business Service System (ABSS)
 - **HQ AFMC/FMRS**
 - Keystone Decision Support System (KDSS)
 - Automated Project Order System (APO)
 - **HQ AFMC/A8P**
 - Command Management System (CMS)



Large Contract Issues



- **Bundling perception—small business concern**
- **OCI—conflict of interest**
- **Complex funding—multiple customer appropriations could present ADA issues**
- **Complex PWS structure**
- **Change management for PMO teams**
- **Complex performance based measures**
- **Must develop clear, well thought out, incentive definitions**
- **Large contract value**
- **Long lead time for contract award**
- **Complex implementation timeline**
- **Well defined transition period**
- **Large acquisition will impact small acquisition workforce**
- **Resource/cost savings not realized immediately**



Exchange Forum Expectations



Business Model:

From a total portfolio perspective, we plan to apply our business model changes across all our systems, be they in sustainment or development.

Management Efficiencies:

Through improvements in management efficiency, we can better position ourselves to absorb resource cuts – yet maintain customer support

Goals:

We would like to work with industry to develop implementation schedules and efficiency goals. In 4QTR 2012 we want to have firm numbers to shoot at.

ERPs:

Initial insight on stand-up of ERP Division and laying foundation for establishing common processes (Focus of Next Exchange Forum – 4 Apr)