



## **BIOGRAPHY**

*UNITED STATES AIR FORCE*

Ms. Denise S. Baylor is the Director of Small Business Programs for the Air Force Program Executive Officer for Business and Enterprise Systems (AFPEO BES) at Maxwell Air Force Base-Gunter Annex, Montgomery, Alabama. She advises and supports contracting officers, program managers, and requirements personnel on all matters that affect small businesses, historically black colleges and universities or minority institutions, and labor surplus area concerns. Ms Baylor facilitates, counsels, and mentors various types of small businesses by providing advice concerning acquisition procedures; information regarding proposed acquisitions; and instructions on preparation of proposals in the interpretation of standard clauses, representations, and certifications.

Ms. Baylor maintains an outreach program (including participation in Government-industry conferences and regional interagency small business councils) designed to locate and develop information on the technical competence of small businesses, small disadvantaged businesses, veteran owned businesses, women own businesses, HUBZone small businesses, historically black colleges and universities, and minority institutions.

Ms. Baylor holds a Bachelor's Degree in Management from Alabama State University, and Master's of Military Operational Art and Science from Air University, Air Command and Staff College.

Ms Baylor has been employed by the federal government since 1984 and has over twenty-nine years of experience in contracting supporting the Department of Defense. She is a warranted Contracting Officer and holds a Contracting and Systems Acquisition Level III professional certification.

She is married to Arthur Baylor and they have three children, Traci, Arthur II and Denise.